EXHIBIT 3;

30(b)(6) Norfolk Railway - February 19, 2020

IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF VIRGINIA NORFOLK DIVISION

CSX TRANSPORTATION, INC., Individually and on behalf) of NORFOLK & PORTSMOUTH BELT LINE RAILROAD COMPANY, Plaintiff, v.) NO. 2:18cv530 NORFOLK SOUTHERN RAILWAY) COMPANY, NORFOLK &) PORTSMOUTH BELT LINE RAILROAD COMPANY, JERRY) HALL, THOMAS HURLBUT, PHILIP MERILLI and CANNON) MOSS,) Defendants.

30(b)(6) DEPOSITION UPON ORAL EXAMINATION OF NORFOLK SOUTHERN RAILWAY COMPANY by its designee KENNETH JOYNER

TAKEN ON BEHALF OF THE PLAINTIFF

Virginia Beach, Virginia

February 19, 2020



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Α No. Unfortunately for Norfolk Southern there's not a range on the amount that a truck can move a container. I guess the key goal as a railroad is that we need to be competitive with that mode of transportation, whatever the length of distance is. I understand there may not be a limit on how far a truck can go, but is it fair to say that most trucking would occur within a certain geographic range of the port facility? I would say that rail is more competitive with truck and can more easily compete with truck when it's a longer haul. And can I ask you to unpack that term "longer" and, you know, what kinds of distance in your assessment does rail become a more competitive option than trucking working out from a port? Α Sure. Well, just the assets involved to move a train into an inland point. Initially those first few miles are quite expensive because you have an engine and several railcars, amount of diesel fuel, et cetera, that you have to have on. Once you get over, say, 500 miles in distance, rail is much more -- has a better chance of competing with truck.



1 Q And is another way to say that that after 2 500 miles, rail can be a more efficient option than using trucking? 3 4 It's fair to say it can be a more Α 5 efficient option, but it really depends on the market conditions at any given time, fuel prices, a variety of 6 7 factors. If you're in a soft trucking market, truck can be -- truck can still be competitive beyond that 8 9 distance. 10 Counsel, just to be clear, MS. REINHART: 11 are you asking these questions now of him in his 12 capacity as corporate representative or in his personal 13 capacity? 14 MR. HATCH: I'm including both of those 15 capacities. So if we need to distinguish again for the 16 answer, please, either the witness or you are welcome 17 to weigh in. I'm not trying to confuse the record, but 18 I do ask the questions in both capacities. 19 MS. REINHART: Okay. 20 The answer I gave is from THE WITNESS: 21 my experience in working at Norfolk Southern in this 22 capacity and that's what I have seen in my time there. 23 BY MR. HATCH: Some of the prominent East Coast 24 Q Okay. 25 ports would include the New York, New Jersey port; is



1	responsibilities after he moved to domestic intermodal?
2	A Amanda Nelson.
3	Q In the time in which you've been in
4	international intermodal, have occasions come up when
5	you've worked on rates that you would quote to
6	customers for business coming out of NIT?
7	A There there are occasions where we've
8	quoted from the Norfolk ports during my tenure, yes,
9	that my team has.
10	Q Okay. And when you do those quotes, do
11	you break them out by the different terminals in
12	Norfolk or is it one quote for any Norfolk related
13	terminal?
14	MS. REINHART: Objection to the form.
15	THE WITNESS: Any time in our contracts,
16	it's for Norfolk ports as a whole.
17	BY MR. HATCH:
18	Q So Norfolk Southern would quote one rate
19	for all of the Norfolk ports; is that correct?
20	A That is correct.
21	Q And that includes NIT, VIG, and the
22	Portsmouth Marine Terminal or APM?
23	A It would include NIT, VIG, and Portlock,
24	which is our intermodal terminal.
25	Q Okay. So your rates would not vary that



1 you quote customers among those three facilities you 2 just described? MS. REINHART: Objection to the form. 3 4 Not that I recall, no. THE WITNESS: 5 BY MR. HATCH: 6 Q And in the process of calculating the 7 rate that you would propose to a customer for the Norfolk ports that we've just described, do you take 8 9 into account what CSX you think would charge for that 10 same service? 11 We take into account what the market Α 12 would bear for that lane, whether it's truck -- it has 13 to be truck competitive and competitive with our rail 14 carrier. 15 Okay. So can you just describe for me in 16 some more detail how you factor in what the market will bear considering those two different competing lines? 17 18 The first kind of calculation is prior 19 experience. In many cases these contracts go on for 20 years and years. And so the pricing could be based on what the prior contract was. And if we have been 21 22 successfully moving business in the prior contract, 23 then just continue with maybe some sort of escalator 24 going forward. What if it's new business, how would you 25 Q

